CBEA Suppliers Summit



Kathy Loftus Whole Foods

Jim McClendon Walmart Stores



Retailer Energy Alliance

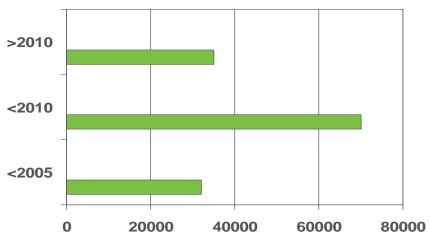
January 28, 2010

Today



- 13,000,000 square feet
- >830,000 MWh
- ~325 locations (stores, DCs, facilities)
- We haven't grown organically (acquired older stock)
- 32k through 2005
- 50–80k through 2010
- 35–40k 2010 and beyond!

















Quick Stats:
800 Million SF
\$400 Billion Ann.
200 Million Cust/Wk
2 Million Associates
80,000 Suppliers
8,200 Stores/Clubs
55 Banners
15 Countries

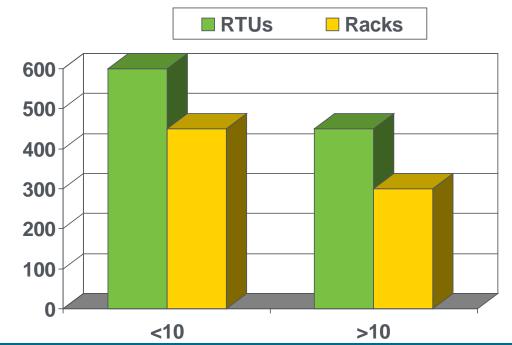




Current Footprint



- >1,000 RTUs (many are old and need replacement)
- Some stores need added dehumidification (even newer stores recently designed)
- >750 refrigeration racks; several distributed refrigeration systems (will be needing retrofits)
- Many stores with antiquated controls systems; some without lighting, HVAC, and anti-sweat controls

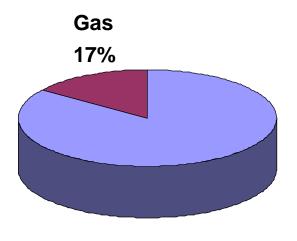




Current Footprint

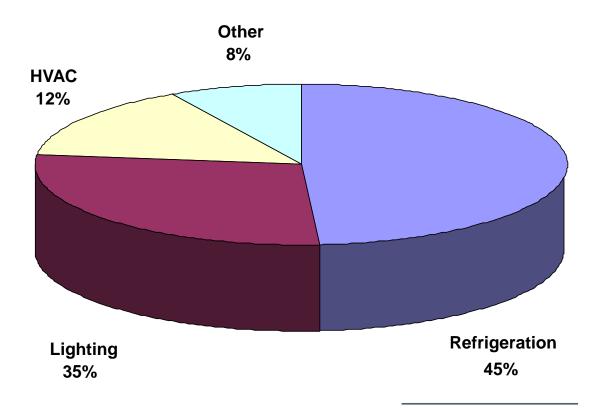


Energy Use Breakdown



Electricity 83%

Electricity by End Use

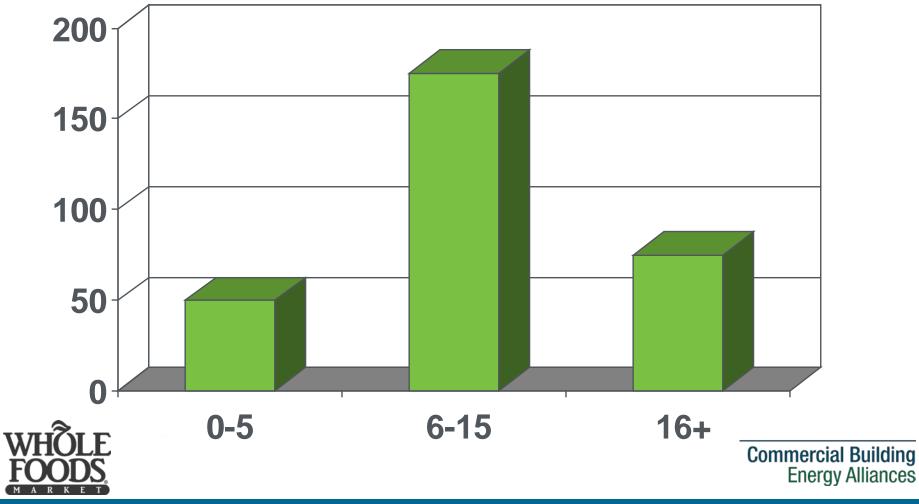




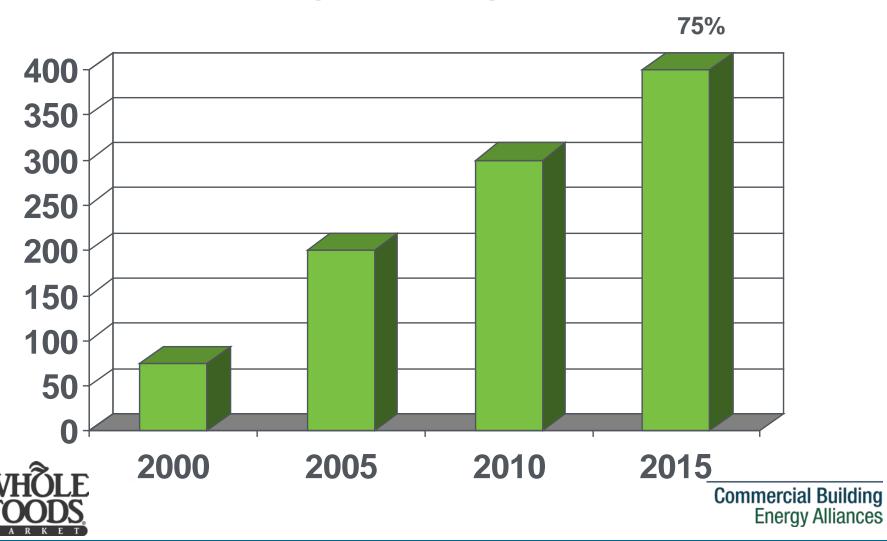
Footprint Opportunities



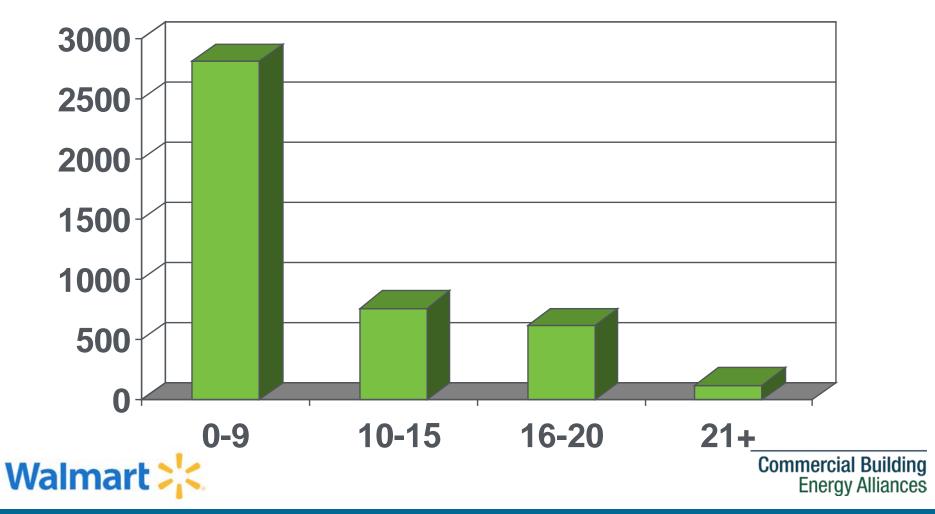
Existing Building Stock



Existing Building Stock



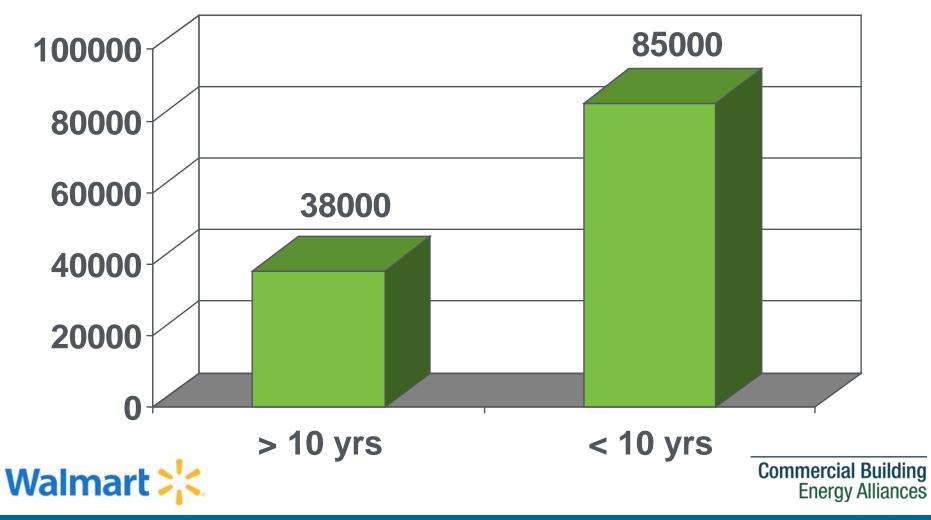
Existing Building Stock (U.S.)



Footprint Opportunities

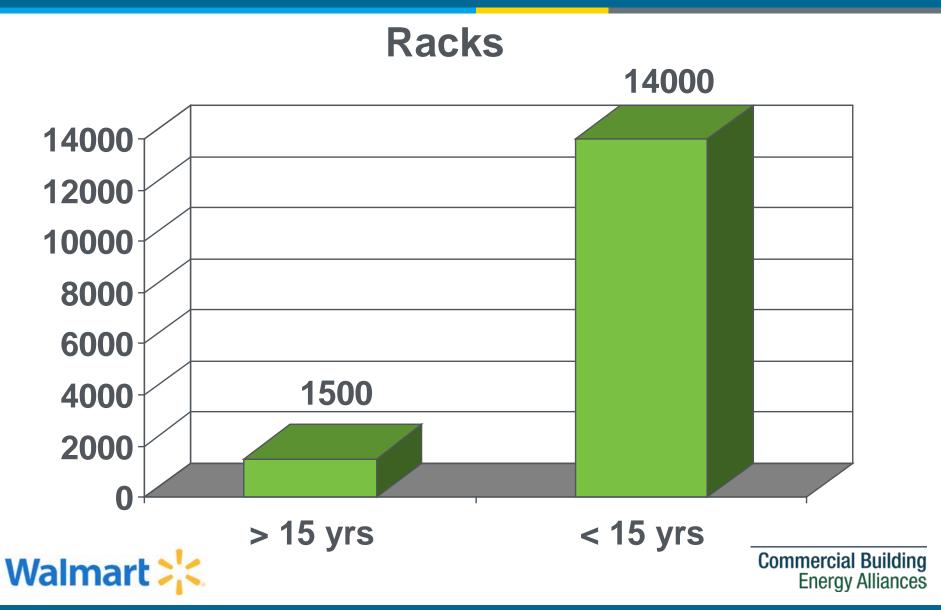


RTUs

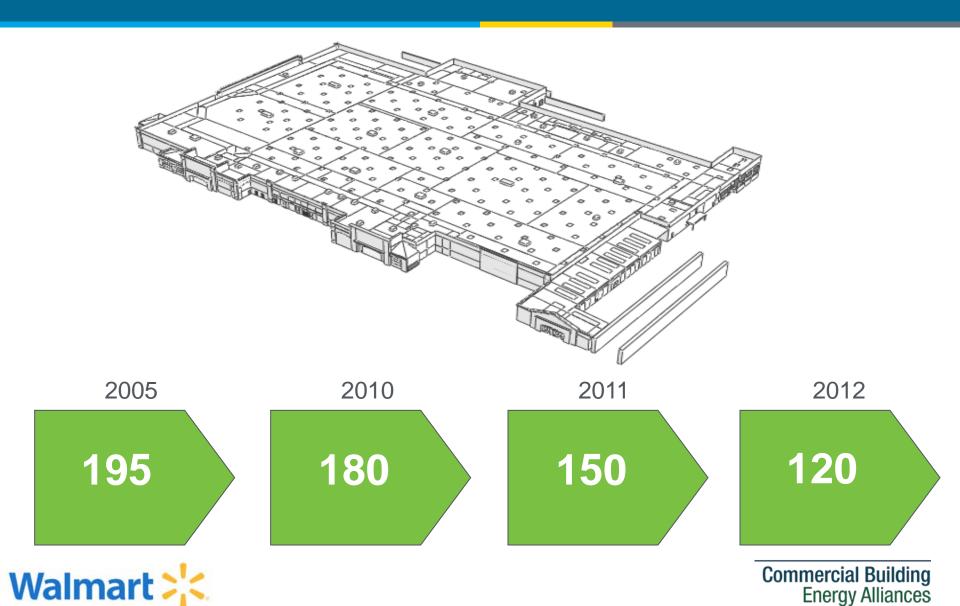


Footprint Opportunities

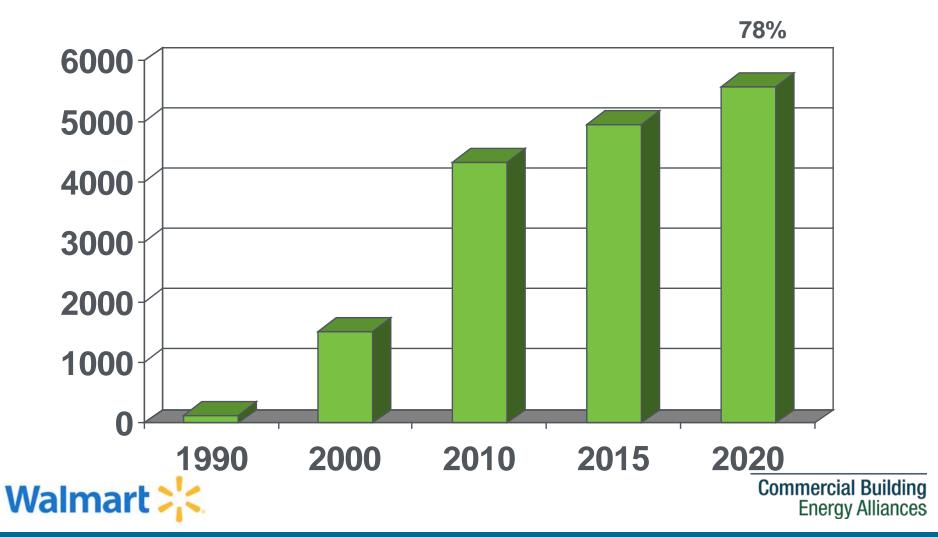




Formats Forward



Existing Building Stock (U.S.)



Challenges



- Decentralized -12 regions
- Many constituents need to "approve"
- Real Estate and Permitting limitations
- Dozens of designers, architects, engineers, purchasing methods
- Traditional design process results in crunched schedules (for every vision ...)
- Development, Design, Engineering, Service
 & Operations Communities catching need
 focused education and ongoing training







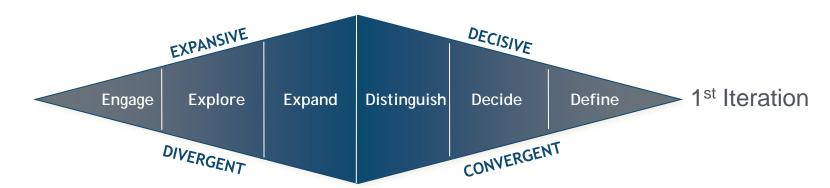
Case Study

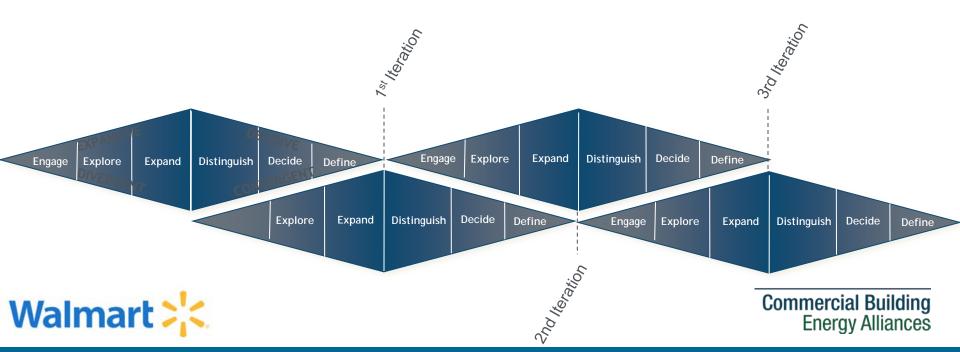


HE Program; Strategy

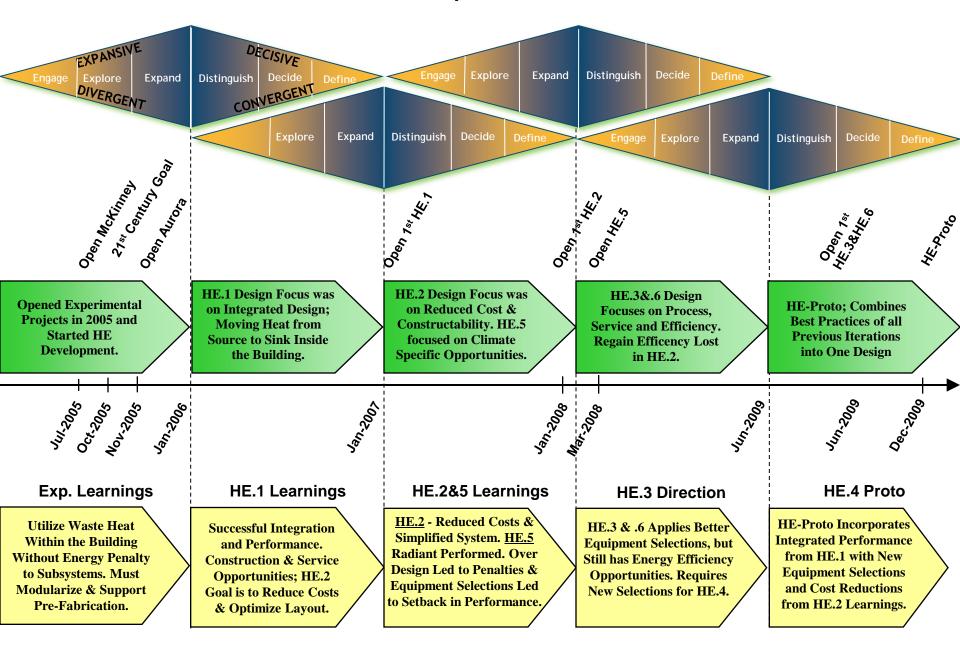


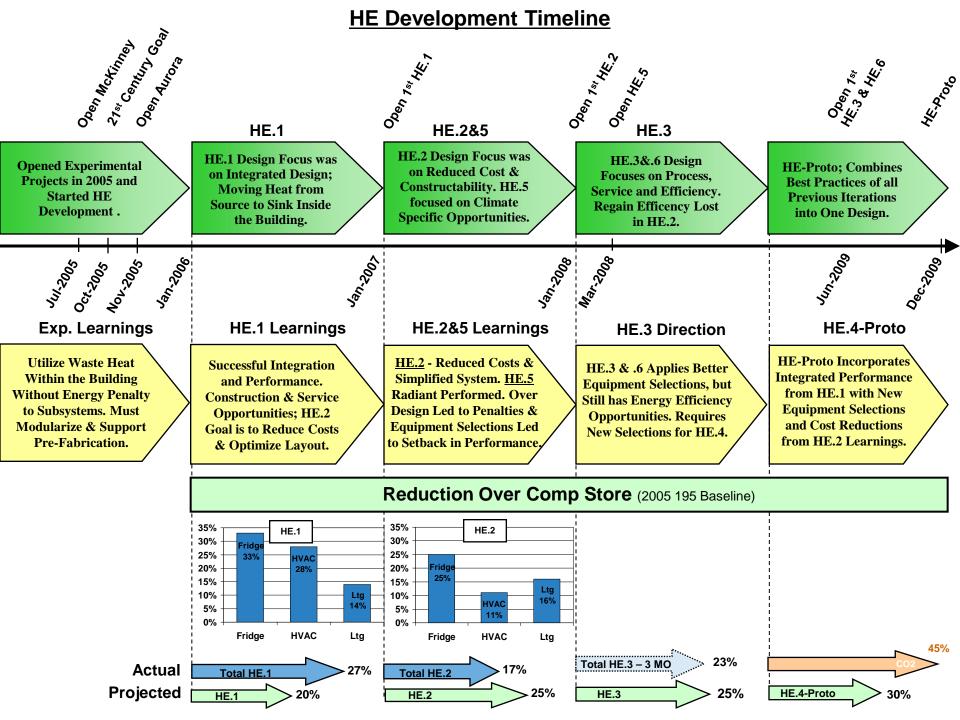
'HE' Pilot Program — "25% More Efficient than 2005 Baseline"

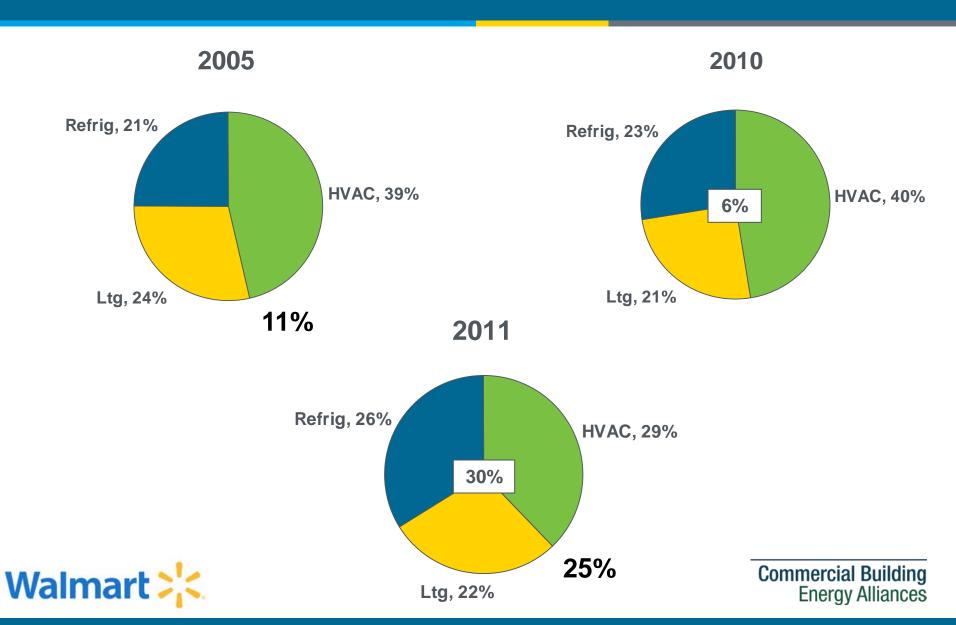


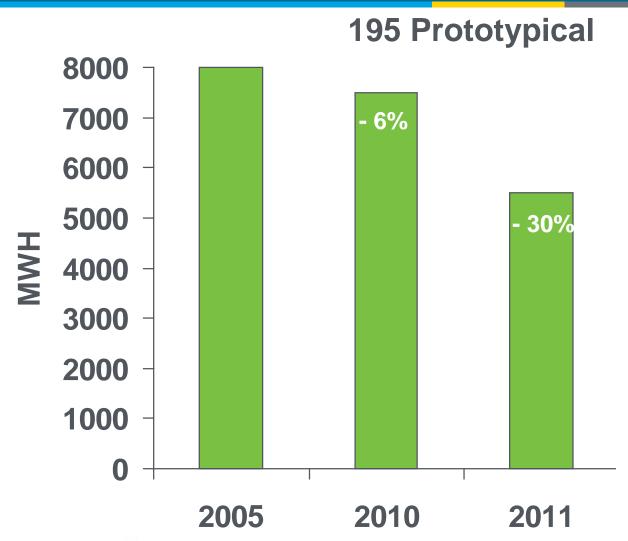


HE Development Timeline









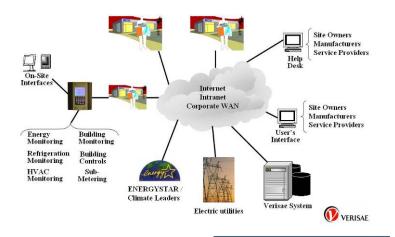


Strategy for LEB



- Total Life Cycle Planning
- Focus on integrated design, right sizing (building to systems to equipment)
- Lower energy consumption by 25–50%; utilize distributed on-site energy
- Smart Building Technology Systems (controls and metering)
- Design for maximum operations and maintenance efficiencies
- Comprehensive commissioning; continuous re-commissioning
- Establish and enhance communities educate customers and team members







Getting to NZE

- Location: climate, shade, roof surface area, competition for daylighting, green roofs, etc.
- Renewable case studies; solar on 30+ roofs; wind feasibility for Pigeon Cove; waste oil to fuel CHP at Everett Bakehouse; future: organic waste to AD for fuel cells





Getting to NZE:





- Reduced Footprint
- Roof Competition
- Micro Climates
- Urban Shading
- On-Site Limitations
- (Smart) Grid Interface











Thank You



